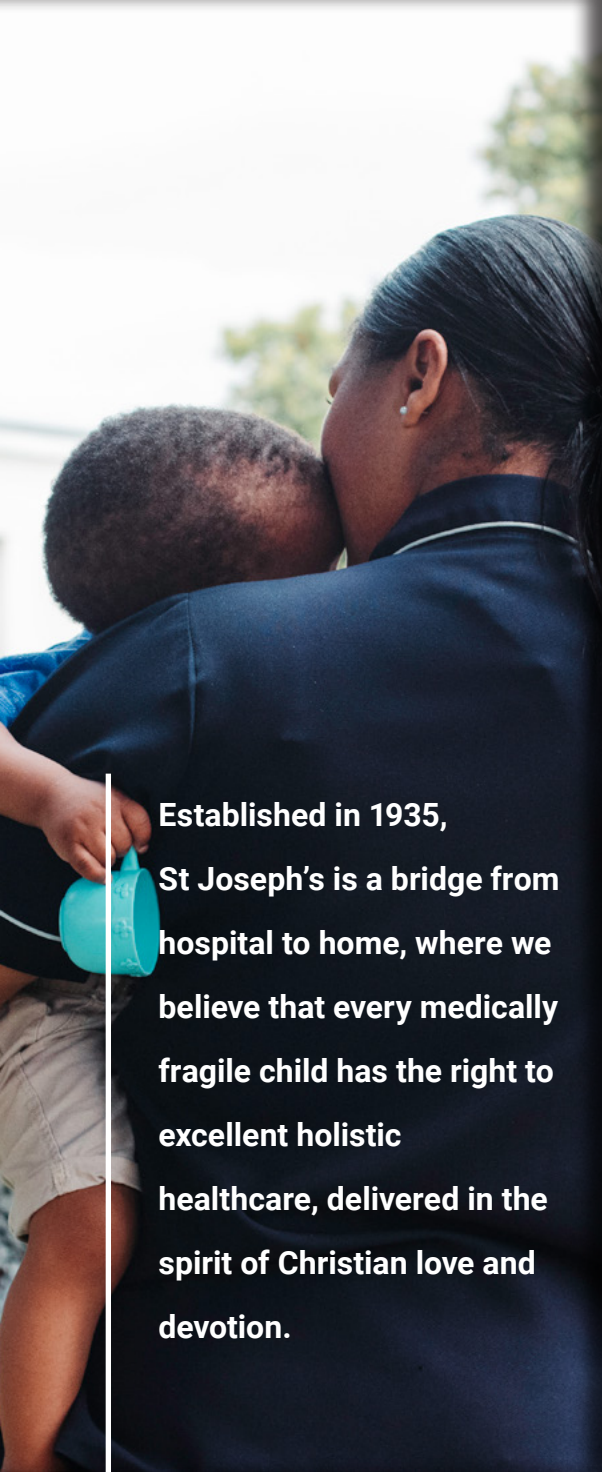




ANNUAL REPORT 2023-2024

EVERY CHILD MATTERS





Established in 1935,
St Joseph's is a bridge from
hospital to home, where we
believe that every medically
fragile child has the right to
excellent holistic
healthcare, delivered in the
spirit of Christian love and
devotion.

ORGANISATIONAL STRATEGY

Becoming confident in our **sustainability**, operating out of an abundance mentality

- 

1

To keep improving the **effectiveness of our care**
- 

2

To **care for our staff** as our key resource
- 

3

To **embrace data technology** as a tool both for improving and sharing our practice
- 

4

To reach out to **benefit more children** in need
- 

5

To **close the gap** between donor income and our costs by attracting funds and cultivating new donor partnerships
- 

6

To cultivate our faith in **God's providence** and Saint Joseph's protection

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A Message of Gratitude and Hope

“Above all, let us not forget to thank: if we are bearers of gratitude, the world itself will become better, even if only a little bit, but that is enough to transmit a bit of hope.” These are the words of Pope Francis and a wonderful reminder of the link between gratitude and hope, that fundamental expectation and desire that the future will be better for everyone.

It is thus that I extend my gratitude in this year’s report to all those who, through their love, work and commitment, contribute to making the world a better place for so many children at St Joseph’s. We thank you all for your support, your time, your generosity, your prayer, your giving of yourselves, your giving of your resources, your belief in St Joseph’s and your ongoing encouragement. This gratitude is not limited to any singular group but is extended to the whole St Joseph’s family: our magnificent and selfless staff, our board, our volunteers, our supporters, our suppliers, our medical and healthcare professionals in the Western Cape, our Pallotti sisters, our archdiocese and our clergy. We are deeply grateful to the Department of Health and to all our other donors who, through their ongoing trust and generosity, ensure we are able to keep the beds filled and the children cared for.

I hope that the balance of this annual report will again speak for itself of the achievements of St Joseph’s over the last year, and I end by extending our immense gratitude to the Almighty for His providence and unwavering love and generosity to us all.

ADRIAN VAN STOLK
CHAIRPERSON



BOARD OF DIRECTORS

in office during the period under review

Mr Adrian van Stolk (Chairperson),
His Eminence Cardinal Stephen Brislin,
Mr Thurston Brown, Mrs Christelle Cornelius (CEO),
Mr Dayne Falkenberg, Dr Nisha Jacob,
Mr Christian Kaestner, Mr Gideon Petersen,
Mr Russell Smith, Sister Prabha Varghese,
Associate Professor Emeritus Anthony Westwood.



The Centenary Celebration of our Missionary Sisters of the Catholic Apostolate Pallottine 1923 – 12 September 2023



"It gives me great pleasure to write this message of congratulations, on behalf of the Archdiocese of Cape Town, to the Missionary Sisters of the Catholic Apostolate as you celebrate, in 2023, the centenary of your presence in South Africa. The first group of six Pallottine Sisters arrived in Cape Town on 1 June 1923 and went straight to Oudtshoorn where they started their work under the leadership of Bishop Franziskus Hennemann SAC. In 1934, the first Convent at Koelenhof was established and the City of Cape Town gave permission to erect a hospital. In 1935, the Pallottine Sisters opened the first Children's Home in Philippi, Cape Town. As the Catholic Church of Cape Town, we are proud and appreciative to have been part of the community of the Pallottine Sisters for these many decades and especially grateful for your ministry: hundreds of children, mainly from vulnerable and disadvantaged communities in South Africa, have been blessed by your sacrifice, dedication and prayers. You have faithfully given witness to the Kingdom of God, the kingdom of love, compassion and mercy. We acknowledge with gratitude and appreciation the selfless work of the Pallottine Sisters in the past and look forward to your continued presence among us in the future. May you remain faithful in your calling and continue to be a source of hope, courage and healing to the people you encounter. May God bless you and bestow his grace and peace upon you all."

– His Eminence Cardinal Stephen Brislin



"I remain in a great awe of what the Pallottine Sisters have contributed to the citizens of Cape Town over the last 100 years, not only through the St Joseph's but also the Vincent Pallotti Hospital which they established and ran until the 1990s. To think that all this was achieved in a time of intense patriarchy, prejudice and injustice. What I have witnessed is a willingness to sacrifice everything for the good of others, driven by an intense love of Christ. We should be sharing their story with all our daughters and all our sons, for they are indeed strong and formidable women of their time."

- Adrian van Stolk, Chairperson of the Board



"I am reminded daily, as I enter the gates of the beautiful oasis in Pallotti Road Montana, that St Joseph's is a place of love and healing. A place that started in the heart of a group of religious sisters so many years ago to serve the needs of vulnerable children and their families. The devotion and love displayed through the heart of service of the Missionary Sisters of the Catholic Apostolate is the golden thread of their mission in the work that continues today. We thank God for the great calling on their lives to serve so many and for God's providence that sustained the sisters for these many years. On this special occasion, we celebrate the fruit of their work and God's grace in all that has been done and all that will be done in the years ahead. Thank you, Sisters, it is our great privilege and honour to do this work with you."

-Christelle Cornelius, CEO

Sustaining a Legacy of Care and Excellence at St Joseph’s

Trusting in God’s providence while responding to the needs of the time is the legacy of the Pallottine Sisters that remains true at our beautiful oasis of love and healing. In the book, *Healing Children*, we are reminded that we have so much to learn from our children, which the sisters did astoundingly well, as recently retold at our patients’ reunion.

This legacy is visible in the growth of the services, the generosity of donors, the excellence of staff and the tenacity of our children.

Living with a life-changing or life-limiting illness is challenging, overwhelming and daunting for children and their families. The opportunity to serve children who cannot afford to access the multiple services required to recover, inspires our full-service multi-disciplinary team to go the extra mile and advocate for the best outcomes, despite the complexity of the many social determinants of health that impact our families.

During the past year, retaining strong, skilled staff has been one of our most important goals. Our team is the main vehicle of care for these vulnerable patients.

Through generous funding and a partnership with Patch SA, training the entire St Joseph’s team in Paediatric Palliative Care has become a foundational practice to ensure that at every touch point, we are all working towards the best outcomes for children. We are also were fortunate to afford training for our clinical managers in Nursing the Sick Child.

The commitment and dedication of our board members have built the governance and monitoring and are evident in the strong link between the sub-committees and the leadership. Under the guidance of the risk and audit and the marketing sub-committees, we have seen growth in our reserves as well as excellence in financial management and new donor growth. The clinical sub-committee has guided the team in developing the clinical coordinator portfolio, a research opportunity and the first St Josephs Palliative Conference to be hosted in November 2024.

Mostly, we are humbled by how children recover. It’s inspiring, heartwarming and a reminder that we should keep doing our best with faith that there is a providential God who has kept this service for 89 years, because every child matters.

CHRISTELLE CORNELIUS
CHIEF EXECUTIVE OFFICER





Tribute to our Beloved Board Member,
Mr. Thurston Brown
11 March 1957-25 June 2024

“He didn’t tell us how to live, he lived and allowed us to watch and take our own notes.”



BEST NGO 2024 WINNER



CSI
LEGACY
AWARDS

St Joseph's Intermediate Paediatric Care Wins Best NGO at CSI Legacy Awards

The announcement of St Joseph's Intermediate Paediatric Care as the winner of the Best NGO category at the prestigious CSI Legacy Awards ceremony in February 2024 was a truly exhilarating moment. Standing tall among many worthy nominees, we are immensely proud of the work done by everyone, past and present, at St Joseph's. Credit must go to the Pallottine Missionary Sisters who were the pioneers in the field of Paediatric Intermediate Care and identified the need for this service 85 years ago.

This recognition is a testament to the entire St Joseph's family—our staff, board of directors, management, donors and stakeholders—whose outstanding contributions and dedication ensure that every child matters. First and foremost, this award honours the exceptional care provided to our young patients.

The decision-makers who nominated the winning charity are key figures in the CSI community who understand the immense effort required to run a successful NGO. St Joseph's acknowledges the incredible value and impact we have made through our ongoing collaborative efforts within the social development ecosystem.

One significant example of this impact is our close partnership with the renowned Reach for a Dream Foundation, an organisation that fulfils the dreams of children diagnosed with life-threatening medical conditions. There is a natural synergy between our two charities.

"We believe in the power of hope and upliftment, whether it's fulfilling an individual dream or realising something small that brings happiness to a child," said Heidi Rowley, Cape Town Branch Manager at Reach for A Dream. "Reach for a Dream was the recipient of the Best NGO Award in 2023, so I'm thrilled that St Joseph's is carrying the baton this year. We do it for the children."

Heidi expressed her privilege and honour in working alongside St Joseph's to improve the lives of the children they serve. "Our journey goes back 32 years! We are impressed with the quality of service that St Joseph's has provided in the past and continues to provide. It is a special honour to partner with you," she said to the team at St Joseph's.

There is no doubt that working in such a structure is both physically and emotionally demanding. However, the most fulfilling moments are when we witness sheer joy flood across a child's face as they begin to feel well and see their dreams come true.

St Joseph's win of 'Best NGO' at the 2024 CSI Awards is a testament to the love, support and care given to special children for nearly a century.



Resilience and Adaptation: Nursing at the Forefront of Care Amidst Global Challenges

Nursing forms the backbone of care at St Joseph’s, but we are not immune to the worldwide nursing shortage. Despite this challenge, our nursing team cared for 293 patients from April 2023 through March 2024, with 169 successfully discharged. There has been a shift in patient acuity, with most patients now requiring more advanced care. This necessitates a review of our staffing profile to meet these complex needs. Over the past year, the acuity of our patients has increased, with more children suffering from cerebral palsy and TB meningitis being admitted.

Two external clinical reviews and audits were done. One focussed mainly on clinical compliance, and the other was a formal review of the nursing and care structures. An external audit was done that looked at the current nursing roles and competencies. This resulted in task shifting, bringing the nurse back to the patient’s bedside, assigning a registered nurse to support the Deputy Matron and implementing night rounds. Despite providing physical care, the nursing staff offers a comforting presence, loving hearts, a listening ear and a gentle touch, making every contact count. Such compassionate care alleviates a patient’s fears and significantly impacts their journey towards recovery, enabling them to reach their full potential.

To enhance patient care, engage nursing staff and address staffing challenges, a clinical sub-committee was formed. Regular meetings with this group of medical professionals have proven immensely beneficial. Operational changes, ward amendments and the onboarding of agency staff were among the measures implemented to mitigate risks. Positive outcomes in ward management underscored the importance of effective staffing strategies.

Collaborations with educational institutions and healthcare facilities have strengthened training and patient care initiatives. Despite ongoing nursing shortages and recruitment challenges, efforts remained steadfastly focussed on patient safety and strategic staffing adjustments. The nursing team’s commitment to providing high-quality care was supported by continuous training and strategic adaptations.

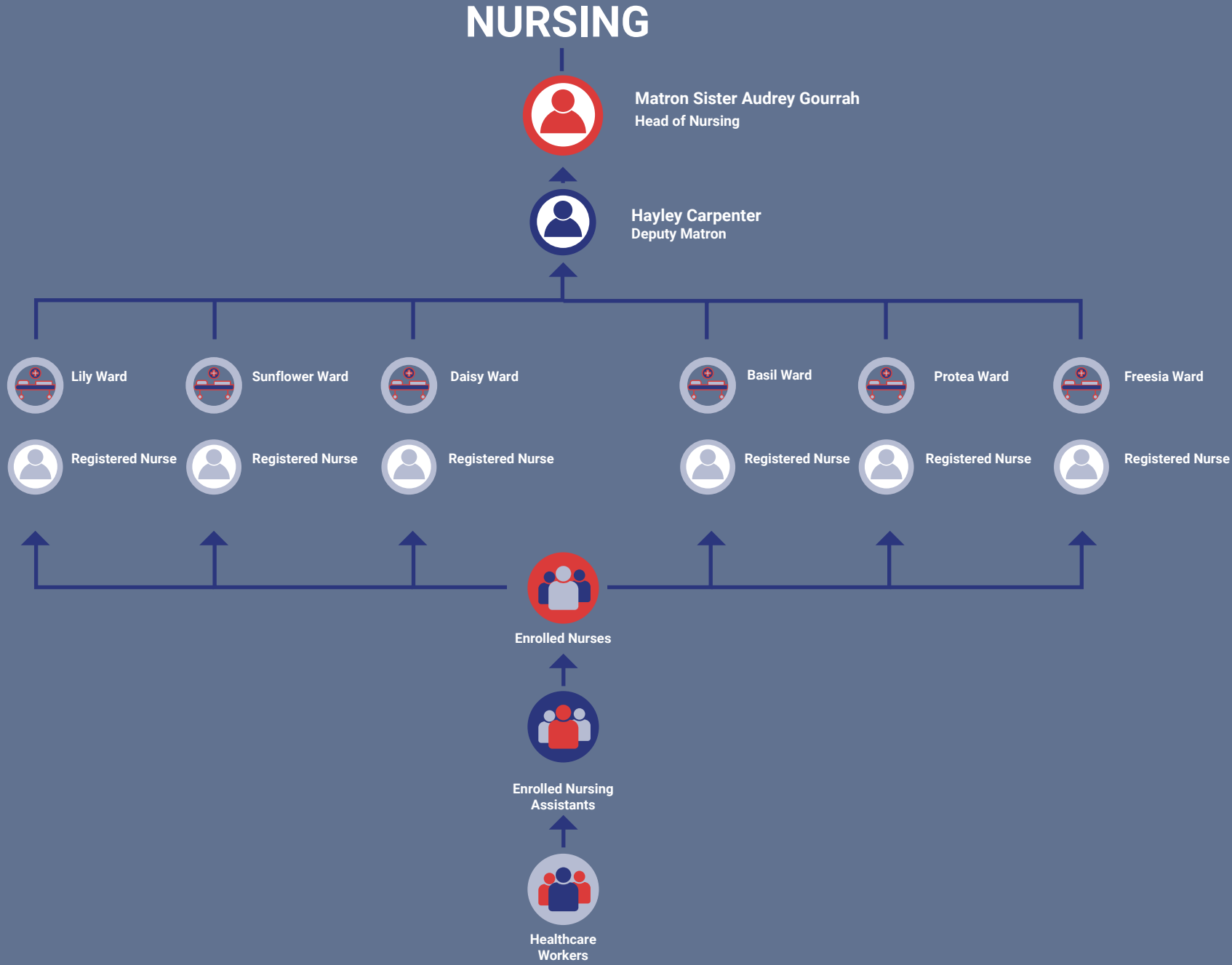
As patient profiles evolved, adapting staffing models and fostering interdepartmental collaborations remained paramount priorities.

MATRON AUDREY GOURRAH
HEAD OF NURSING

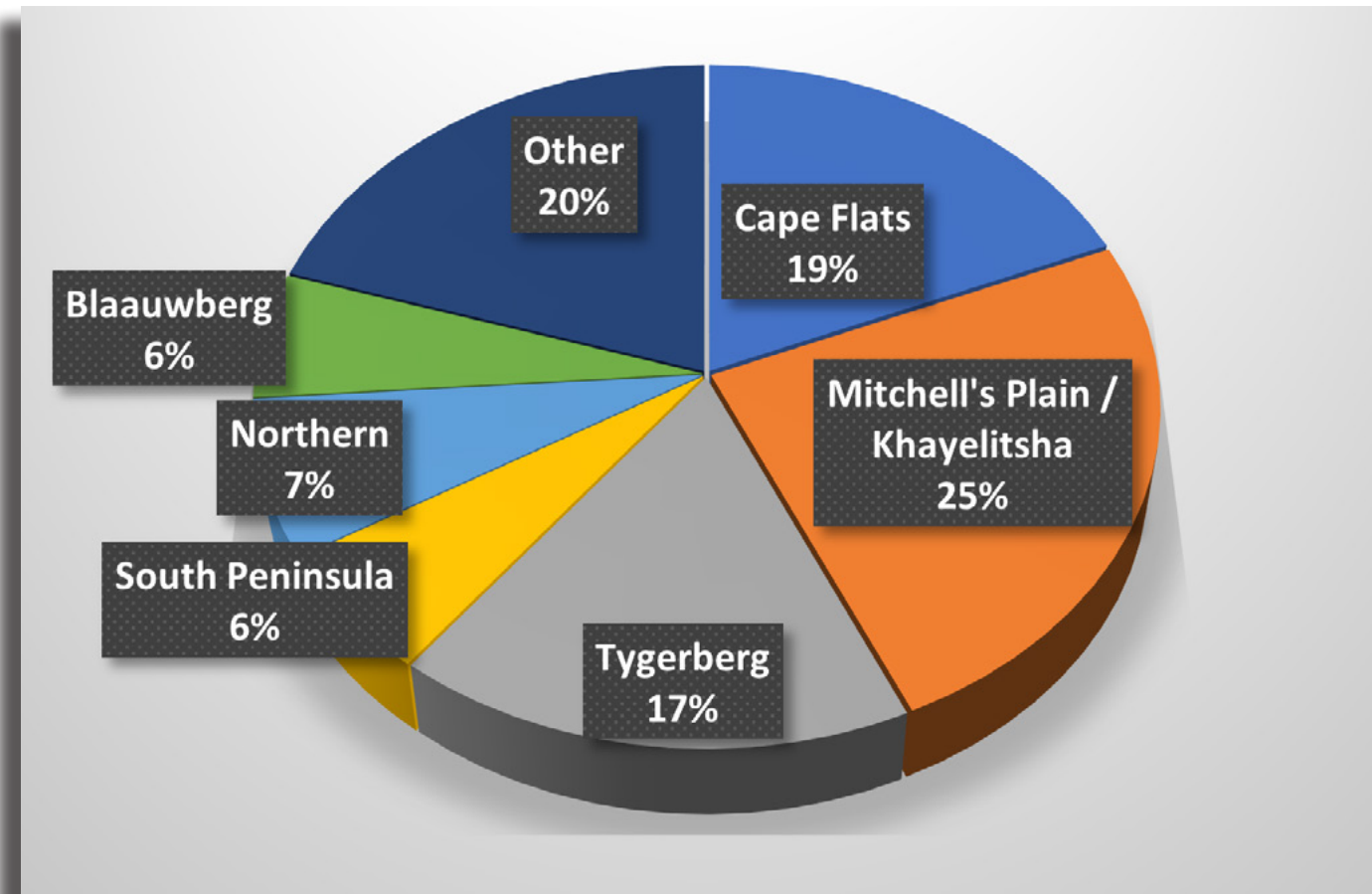




“The nurse is the pivot around which the team provides care for the child. Support for the front-line nurse is central to the quality of care provided at St Joseph’s.”
Associate Professor Emeritus Anthony Westwood



PATIENT GEOGRAPHIC AREAS



PATIENT AILMENTS

Infectious Disease (54%)

Other (9%)

Respiratory (4%)

Cardiac (2%)

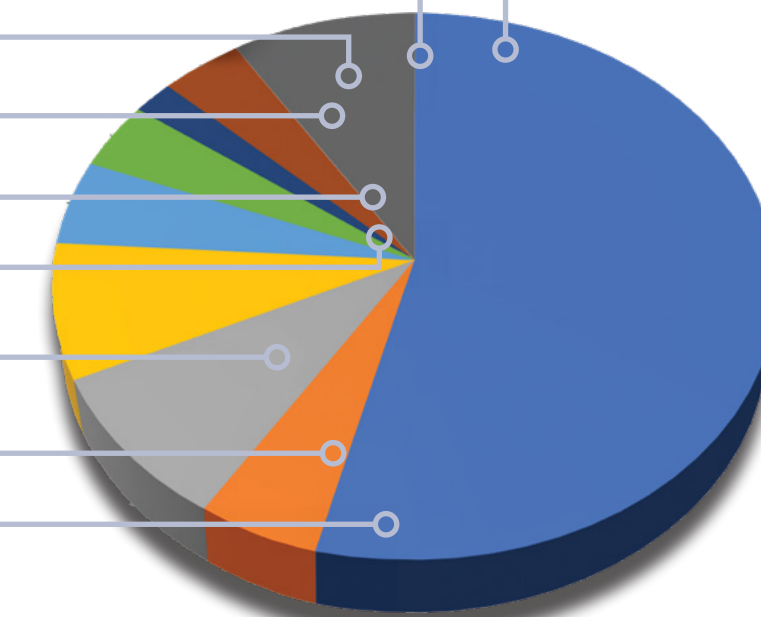
Malnutrition (4%)

Trauma (5%)

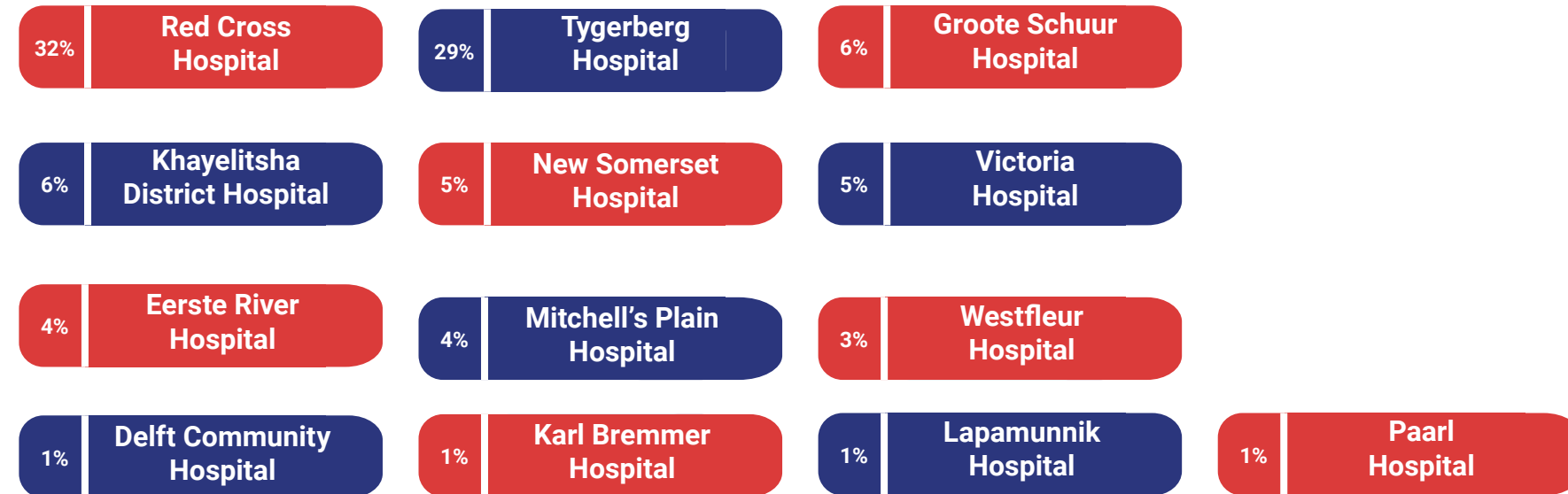
Cerebral Palsy (8%)

Neurology (9%)

Endocrinology (5%)



REFERRING HOSPITALS



Focus on Clinical Service Foundation and Child-Centered Care

In 2023, we aimed to enhance the total care experience for patients, families, staff and stakeholders by embedding our core values: respect, honesty, governance, compassion and accountability into daily activities.

Child-Centred Environment

Understanding that children are children first, then patients, we worked to reduce the impact of institutionalisation by creating a child-friendly environment that fosters development through everyday interactions. Strategic placement of alternative and augmentative communication boards enabled non-verbal children to communicate effectively. Play, a vital role in development, was actively modelled by therapy staff in perceptual motor groups, fostering socialisation, language skills and understanding of self. Our newly renovated aqua therapy pool provided a joyful environment for recovery and learning.

Educational Initiatives

Education is a crucial pillar of our holistic service model. In August 2023, we established a multigrade class, realising the right of our children to mainstream education. This was made possible with the support of the Western Cape Education Specialised Learner and Educator Support Unit and St Joseph’s School. We also began discussions with the WCED CSIPD team to explore educational needs for children with severe and profound intellectual disabilities, initiating a stimulation programme in August 2023.



Safety and Security

Innovative ideas, such as padding cots with pool noodles and providing helmets, were implemented to keep children with profound intellectual disabilities safe. Therapy adjustments included listening to children’s voices and extending support with the addition of three child and youth care workers (CYCWs) in late 2023. This provided opportunities for creative exploration, emotional management and life skills development.

New Developments and Innovations

We embraced change, which fostered growth and advancement. Our vision for an audiology screening service became a reality with funding support from the Embassy of Japan. Implementation plans are underway, and excitement is rising. We are also developing a nutrition outcomes tool to predict long-term impacts of nutritional status on neurological conditions, potentially leading to a master’s research study.

Reintegration and Community Collaboration

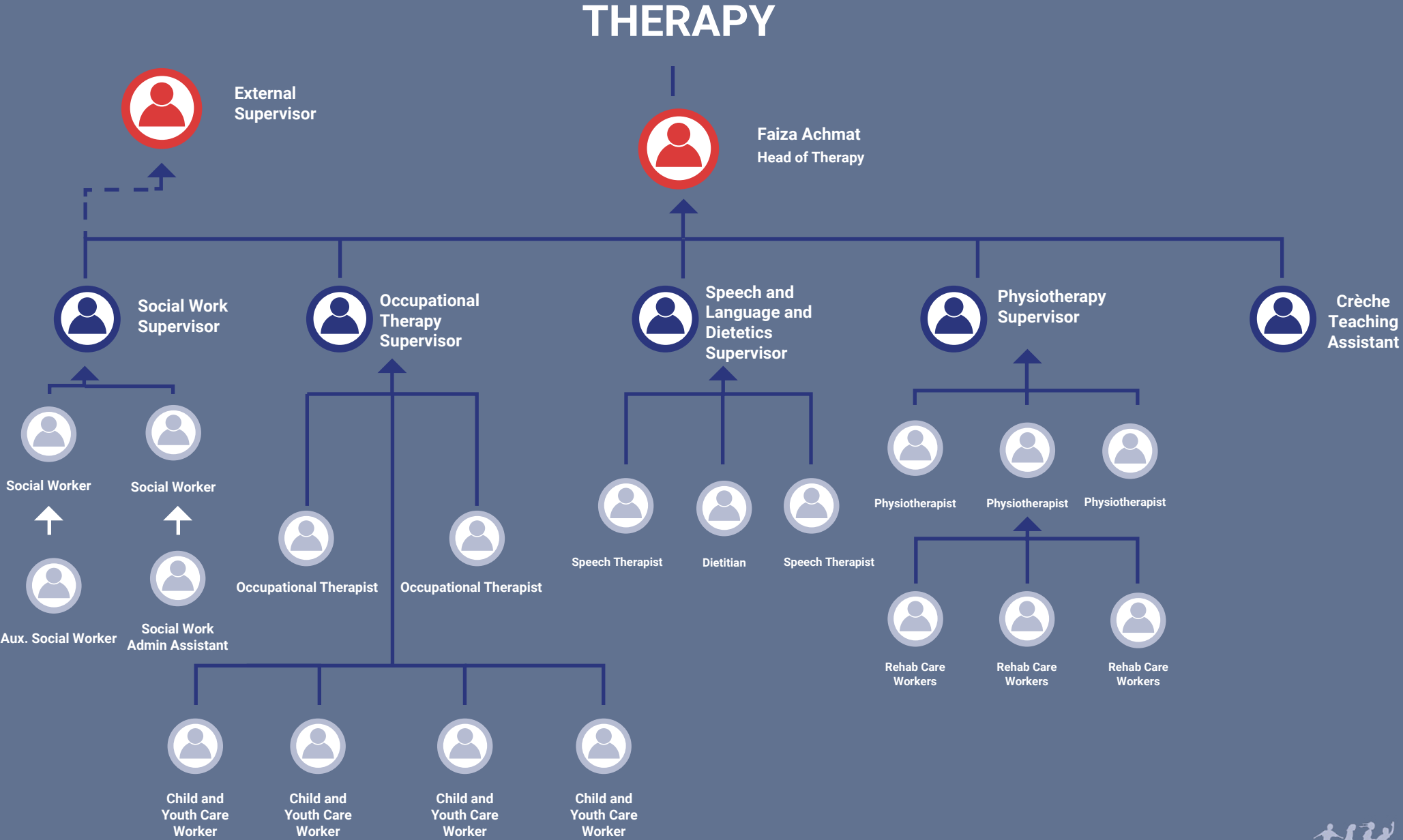
Our goal is reintegration. Close collaboration with community partners resulted in most children being reunited with their families upon discharge. We also made progress in placing long-term patients. Despite the sadness of losing some young patients, our staff are commended for the dignity and support provided to families during these times of loss.

Thank you, team, for your creativity, teamwork and innovation, helping our children heal and thrive at St Joseph’s.

FAIZA ACHMAT
HEAD OF THERAPY



... in the words of a patient,
“I am thankful for the support given to me and for pointing me in the right direction during my time at St Josephs. God bless you”

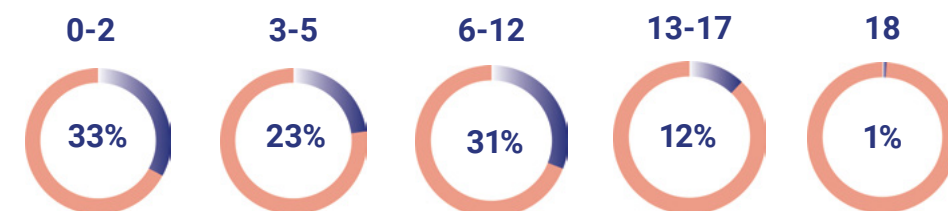


A BRIDGE FROM HOSPITAL TO HOME

1 APRIL 2023-31 MARCH 2024

PATIENT DEMOGRAPHICS (AVERAGE ANNUAL)

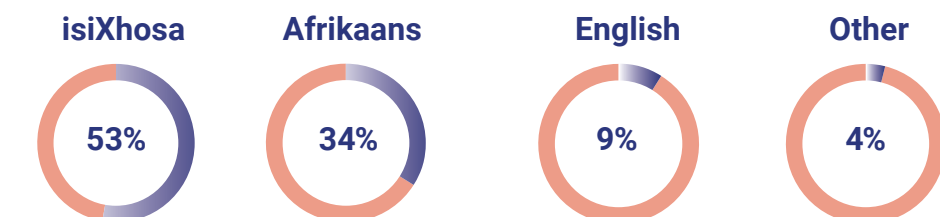
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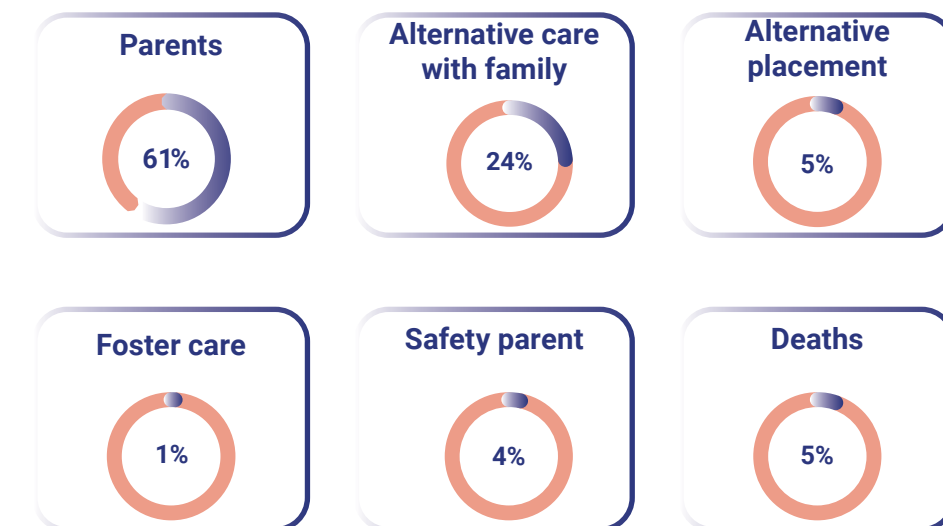
GENDER



HOME LANGUAGE



PATIENT DISCHARGES



IN NUMBERS



Our goal is to provide holistic, family-centred, intermediate care to children experiencing life-threatening and life-limiting conditions so that they can be reintegrated into their homes, schools and communities at their optimal levels of functioning.

SCOPE OF CARE

Medical management of patients, including:

- Nursing with support of a medical doctor
- Routine hospital follow-ups
- Visits to community health clinics
- Admissions to acute hospitals when necessary

Multi- and interdisciplinary (according to care plan) including:

- Nursing: general and specialised care
- Therapy: occupational, physio, speech and language, social work and dietetics

Cater for children's dietary and special feeding needs

Liaise regularly with family and other referral doctors

Offer emotional, spiritual, psychological & family support including:

- Social work intervention & counselling support
- Pastoral care
- Palliative / end-of-life care

Educational support to children while they are recuperating:

- Crèche facility
- Facilitate ongoing mainstream schooling
- On-site school & special needs education
- Daily activity programme (recreational and rehabilitative)

Prepare patients for reintegration back home or alternate supported living:

- Educate patient and parents
- Refer / collaborate with other health, welfare & educational service providers to ensure continuum of care after discharge

Bridging Gaps in Paediatric Healthcare: St Joseph’s Role in Advanced and Palliative Care

St Joseph’s holds a unique position in the healthcare system, where we have the opportunity to change the futures of many patients for the better as well as the rare privilege of providing end-of-life care. With the current climate in healthcare, resources in our third-world setting are further limited. This allows us, as the only intermediate care facility in the Western Cape designed with children in mind, to step in and bridge the gap.

Our services cover a wide range of conditions, with a recent significant increase in the acuity and complexity of these cases. The number of critically ill children at acute facilities has risen, compounded by socioeconomic and psychosocial challenges, necessitating adaptations to accommodate these changes. Although our bed occupancy is lower than expected, the level of care required for our patients is significantly higher. Many are managed by multiple sub-specialist teams, resulting in increased demand for nursing expertise, complex medications, specialist follow-ups, emergency transfers and multidisciplinary input.

Consequently, we have seen a growing need for and benefits from incorporating palliative care principles. We have witnessed miracle stories where patients exceeded medical expectations and made significant recoveries. Conversely, we have also ensured that the end-of-life experience for some patients is as peaceful, dignified and symptom-free as possible.

To alleviate the burden on acute facilities and support our nursing and operational staff, we have established multiple outreach programmes. By bringing specialist care to our facility, we reduce the need for patients to travel for follow-ups, relieving pressure on nursing escorts and drivers and reducing the numbers in hospital clinics. This approach allows for more thorough follow-ups, as specialists can interact with the entire multidisciplinary team, fostering constructive dialogue for the improvement of patient care.

We have established outreach programmes with the infectious diseases services at Tygerberg and Red Cross Children’s Hospitals, Brooklyn Chest Hospital, Tygerberg Pediatric Surgery and Paedspal.

We will continue to strive for excellence while adapting to the changing needs of our patients.



DR. TARA BONNER
MEDICAL OFFICER



Empowerment Through Inclusive Education

A formal school was introduced to the St Joseph’s way back in 1938. The Pallottine Missionary Sisters who founded St Joseph’s understood, way before others, the benefit of inclusive education for their patients. The curriculum was pretty much a duplicate of the mainstream version at the time without much customising to kids with special needs. Nonetheless, the message conveyed by the nuns was clear: Education was a right, not a privilege.

In 1994, the new South African government established accessible education as one of its key pillars. But while mobile classrooms and substitute teachers were successful in increasing student enrolment in remote communities, children living with disabilities continued to face tremendous barriers. This has meant that many children who would have majorly benefited from education have—through no fault of their own—faced exclusion from the system for a multitude of reasons.

Over the past decade, the school’s leadership, drawing on years of experience in special needs education in Cape Town schools, was tasked with developing a new curriculum tailored to the diverse needs of its learners. This group includes both resident patients and external students. As the current principal, Mr. Gideon Petersen faces the formidable challenge of continuing to make education accessible to the school’s 220 learners, each with their own unique needs.

Class sessions are structured around a special curriculum approved by the Department of Education. “We don’t separate children into grades like they do in mainstream schools,” explains Mr. Petersen. “We operate on phases. Intermediate phase, junior phase and work orientation phase, and then ultimately we refer qualified and mature students to a 4-year programme at the School of Skills, which is amazing.”

A team of occupational therapists, speech experts, councillors and teaching assistants round out the school’s support structure. There’s also a strong emphasis on social responsibility, helping learners to recognise the needs of others in the community beyond St Joseph’s.

Mr. Petersen describes St Joseph’s School as a work in progress. He and his team are constantly monitoring progress and having to think outside-the-box to ensure kids at all disability levels receive the essential academic education they need in order to be empowered and smoothly integrated into society. “We recently started a hospital classroom in the wards from Grade 4 to 11 to provide education for kids in the mainstream school who are in the process of recovering at St Joseph’s,” the principal enthuses. This involves a teacher working in collaboration with whichever mainstream school each patient normally attends, to ensure they don’t miss out. And the work done by Mr. Petersen and his team goes beyond education. “It gives me a lot of joy to be able to provide this level of support for our learners and their families,” he adds.

But perhaps the biggest accolade for St Joseph’s recently has been the title of Best NGO at the CSI Legacy Awards 2024. “One of the words that comes to mind when I think of legacy is inheritance,” expresses a proud Mr Peterson. “The legacy at St Joseph’s was initiated by the Pallotine Sisters who created this safe space in 1935. Their legacy has been inherited and cherished by so many others. It is a legacy of collective teamwork and dedication of the staff, managers and sisters past and present. Without their vision, St Joseph’s would not be where we are today on this 89-year-old journey. It has been an honour and a privilege to be a part of it.”

OUR STAKEHOLDERS

Acknowledging SPAR Western Cape: A Pillar of Support

St Joseph's is a grateful benefactor of the annual SPAR Western Cape Golf Day. As ardent supporters of our pioneers, the Pallottine Missionary Sisters, and the care provided to medically fragile children, SPAR Western Cape's support is invaluable. Established in 1935, St Joseph's is a women-led organisation dedicated to empowering women in healthcare. Founded by women, it supports employment for over 100 women from marginalised and previously disadvantaged communities. Our team comprises nurses, therapists, care workers, a medical doctor and administrative managers, all of whom drive the service we deliver to our young patients.

Our unique model ensures that our patients continue their schooling at a suitable pace at our onsite St Joseph's Special Needs School. This helps ensure that children do not fall too far behind in their schooling during their recovery, maintaining their school engagement and facilitating re-entry into an alternative school system if needed.

Post-COVID-19, St Joseph's has seen a drastic increase in malnutrition among its patients, often complicated by dual-diagnosis infectious diseases. There is a high incidence of malnutrition and food insecurity in our patients' family homes. As part of the holistic healing and rehabilitative programme offered to each young patient admitted to St Joseph's, we provide all meals for patients during their stay, in consultation with our staff dietitian.

We extend our heartfelt gratitude to the team at SPAR for their steadfast commitment and generosity. Your contributions have been instrumental in generating funds for non-profit organisations like ours, enabling us to deliver holistic intermediate care to our young patients. Your generosity makes it possible for us to change the lives of children with life-limiting and life-threatening conditions as well as their families.

Your dedication over the years has significantly enhanced the crucial clinical services we provide, offering restorative and rehabilitative care to young patients which helps facilitate their reintegration.

Minus40 is South Africa's trusted partner in specialised refrigeration. The company donated four fridges and two vaccine coolers to St Joseph's. Two of the fridges are used in Sunflower Ward's milk kitchen for storing bottles of formula milk, and two are being used in Lily Ward. Additionally, one fridge is being utilised in our occupational therapy department for the assisted daily programme.

As part of the 2023 Mandela Day Garden projects, the Minus40 team, led by Johanna Crafford (HR and Operations Manager), tended to the chapel grounds by supplying beautiful hand-painted colourful pot planters and carefully selected plants for the upgrade. The entire Minus40 management and administration team, as well as some of their factory team members, spent the day installing and planting to ensure that the space was brightened up by their kind gesture.



TRUWORTHS

The Truworths Chairman's Foundation

A much-needed revamp of our teen wards and recreational hall

The Truworths Chairman's Foundation has made a remarkable impact by upgrading the recreation areas in the teen wards. These spaces now feature bright new fittings and comfortable furniture, transforming them into friendly and inviting environments where our teens can comfortably hang out and relax. This thoughtful renovation has significantly improved the overall ambiance, making it a much more enjoyable space for our young patients.

Additionally, the foundation funded a much-needed revamp of the recreational hall. This includes the addition of beautiful velvet curtains on both the stage and the windows, enhancing the aesthetic appeal of the space. The walls were refreshed with new, complementary colours, creating a warm and welcoming atmosphere. These enhancements have not only improved the functionality of the hall but have also provided a vibrant and inspiring setting for various activities and events.

We are incredibly grateful to the Truworths Chairman's Foundation for its generosity and commitment to improving the quality of life for our teens during their time with us.



Old Mutual Staff and Volunteer Trust

We extend our heartfelt gratitude to the Old Mutual Staff and Volunteer Trust for their generous support, which has significantly enhanced our capabilities to serve our patients. The trust covered the costs of installing a wheelchair hoist in one of our vehicles and the purchase and installation of a VoIP telephone system.

The wheelchair hoist has been fitted into our Crafter vehicle, which is used to transport patients to the hospital for medical check-ups. This addition is crucial for providing ease of access for our patients who rely on wheelchairs, ensuring their transportation is safe, comfortable and efficient. Additionally, with the installation of fibre, we are transitioning our telephone service to voice over internet protocol (VoIP). This upgrade not only modernises our communication infrastructure but also allows us to reduce our telephone expenses significantly.

Both the wheelchair hoist and the VoIP telephone system are costly installations. We are deeply thankful to the Old Mutual Staff and Volunteer Trust for covering these costs. Their support has made a tangible difference in our operations and our ability to deliver high-quality care to our patients.



Building a Stronger Organisation

Overview: During the 2023/24 fiscal year, we initiated several change management projects to reassess organisational structures and roles. Our strategic objectives focussed on the development and growth of the organisation. We prioritised upskilling and empowering our staff through comprehensive training and development programmes.

Recruitment and Staffing:

- Successfully recruited clinical staff despite ongoing challenges.
- Initiated recruitment for new positions: Facilities Manager (Operations) and Clinical Case Coordinator (Clinical Departments).

Staff Wellness and Events:

- Celebrations: Nurses Day and Child Protection Week, culminating in International Child Protection Day, were celebrated with fun activities for staff and patients. A special ceremony for the ‘Blessing of the hands’ were conducted for all the nurses by Father Pierre.
- Employee Support: Regular debriefing and assistance programmes are conducted by two external spiritual counsellors and are available to staff throughout the year, helping them navigate trauma and loss experienced both at work and personally. Additionally, the Momentum Employee Assistance Programme (EAP) is offered to all staff as a free service, accessible via telephone or WhatsApp.
- Student Placements: South African and international healthcare students were placed in various departments, ensuring continuous learning and exposure to new methods.

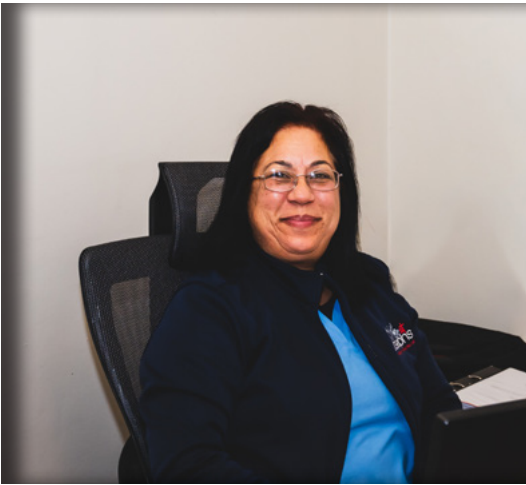
Compliance and Skills Development:

- B-BBEE Compliance: Assessed at Level 1, with 95.95% black beneficiaries.
- Service Improvement: Continuously exploring innovative methods to enhance service delivery, St Joseph’s is dedicated to ongoing on-the-job training and skills transfer as well as external training to stay current with industry trends and changes.

Training and Development:

A series of training courses to support clinical operations and organisational efficiency, including Child Protection Act, Health and Safety and Palliative Care, were conducted during the year. We acknowledge the Harry Crossley Foundation for affording opportunity to some of the nursing and therapy teams’ development programmes.

CHARLENE KEMP
HEAD OF HUMAN RESOURCES



Training courses offered:

1. **Introduction to Children’s Palliative Care** (5-day course by PATCHSA)
2. **Understanding and Managing Pain** (occupational therapy Team at M2H Military Hospital)
3. **Self-Care and Supporting Social Emotional Development** (Sisanda Foundation)
4. **Essentials for Nursing Sick Children** (Online)
 - Anatomical, physiological and developmental understanding
 - Quality evidence-based nursing care
 - Principal caregiver support roles
 - Complexity of critically ill children
5. **Basic Life Support** (1-day course by Opt-In Training)
 - CPR and choking
 - Ventilation techniques
 - Use of defibrillators
6. **Pain Management in Children** (Paedspal)
 - Pain assessment tools and management
7. **Healthcare for Children with Lifelong Medical Conditions**
 - Insight into experiences and care approaches
8. **A Moral Compass for Health Professionals** (Online)
9. **Introduction to Prompt** (Online for speech and language therapists)
10. **SOFFI® (Supporting Oral Feeding in Fragile Infants)** (speech and language therapists)
11. **Amendments to the Children’s Act** (LeShika)
12. **Social Auxiliary Work**
13. **South African Sign Language (SASL)** (Dominican School)
14. **Clinical Assessment of Nursing and Wards** (Best Care Consulting)
15. **Global Learning** (Dietitian)

Fifty-eight staff members received training in their respective fields, and we remain committed to their growth and development as well as to providing high-quality care to our patients.



JOURNEY BEYOND HEALING

Our Former Patients Reunion

We often hear stories of former patients and staff in the corridors or from old friends of St Joseph's. Intrigued by these tales, we arranged a reunion to regroup and share life after St Joseph's stories.

The day began with a prayer and hymn in the chapel, followed by lunch and sweets in the hall. The room buzzed with excitement as many reunited for the first time since their discharge.

The stories shared ranged from innocent mischief to how the care at St Joseph's transformed their lives. We were moved by the significance this place holds in so many hearts, affirming that life after St Joseph's can be full of possibilities.



Patience and perseverance Qaqamba (Angel) Cuba pays it forward

Since 1935, St Joseph's has witnessed remarkable healing journeys, including that of Qaqamba Cuba, now completing her master's degree in law. Born with congenital scoliosis, she required spinal surgery and relocated from Tsomo to Khayelitsha for better access to care.

In 2008, after her mother's passing, Qaqamba needed a tracheostomy and round-the-clock care at St Joseph's. She found it a relief from bullying and essential for her health. The sisters' discipline and care helped her form lifelong friendships and support systems.

Qaqamba's resilience led her to complete matric and pursue law to help disabled individuals understand their rights. She serves as a fine example of the perseverance of the human spirit. Qaqamba is active in fundraising and awareness efforts, advocating for accessibility and understanding of disabilities.



From Bandages to Boldness: Sandra's Story



Sandra arrived at St Joseph's at age 2 with a painful genetic skin condition requiring full-body bandages. Now, over 40 years later, she lives independently and bandage-free.

Sandra spent 16 years at St Joseph's under the care of loving sisters. Former staff nurse Roslin Lang remembers the painful process of changing her bandages twice a week. Meeting for the first time since Sandra's discharge, Roslin reflected, "Her entire body was covered in bandages. Twice a week, we changed the dressings. It was very intense and painful for her."

Despite her condition, Sandra remained confident and resilient. "Through all the ups and downs, I never let it get to me. At the end of the day, if you let it get to you, what's the point? You're just wasting your time."

Sandra now manages her condition with minimal medication. She recalls, "I always thought the sisters were my mother. I was blind until age 8. One day, sitting in a pram, I saw a sister cooking, and there she stood in front of me."

The support Sandra received gave her confidence and boldness. She even lobbied Home Affairs for an ID despite lacking fingerprints due to her condition. Sandra's journey showcases the staff's commitment to St Joseph's, making a lasting impact on patients with life-limiting conditions. Roslin added, "I've thought about Sandra all these years. Our purpose was to get her better. It's good to see our work had a positive effect."



Gibson's Road to Recovery Led Him to His Education Dream

For Gibson, his time at St Joseph's marked not only his health journey but also his first steps toward the education he always dreamed of. Diagnosed with arrhythmia at age 9, Gibson had to leave his family in the Eastern Cape for medical treatment in Cape Town.

"My grandmother suggested I come to Cape Town, because the healthcare in the Eastern Cape had deteriorated. My uncle took me to Red Cross Hospital, where I met the doctors for the first time."

Gibson was recommended to St Joseph's, where he could continue treatment and attend school. Education was a dream for Gibson, who said, "My father wanted me to get an education, because he didn't. My mother's uncle, a schoolmaster, always emphasised its importance."

Recalling his arrival at St Joseph's, Gibson said, "Sister Simone greeted me with such love. She walked me through the ward and made me feel at home. I will never forget that face. She had heard where I had come from, but she had such a natural way with children and people."

Spending 7 years at St Joseph's, Gibson completed Grade 8 and then matriculated from Rochester High in Salt River with a bursary for tertiary education. He earned a diploma in human resources from Cape Technikon, where knowing Afrikaans, which he had learned at St Joseph's, helped him secure admission.

Now, a senior manager at the Western Cape Government's Department of Basic Education, Gibson identifies schools' needs. He urges everyone to support St Joseph's, saying, "St Joseph's does a lot, but everyone's support can help them do so much more."

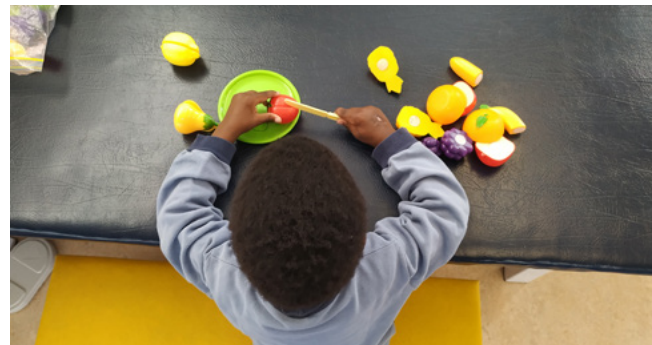


MIRACLE STORIES

The Journey to Independence: Lukhanyiso Ndele's Rehabilitation Story

Lukhanyiso Ndele suffered a hypoxic brain injury because of choking on a pen lid. The brain injury caused him to lose almost all his motor functions and interfered with his sensory systems, specifically his vision. When he came to St Joseph's in December 2023, he was unable to sit by himself, struggled to hold objects and was practically blind. He could no longer do anything for himself.

He was seen weekly for occupational therapy sessions focussing on trunk stability, hand function and visual stimulation to help him become more independent in self-care tasks. Initially, his functional vision was so poor that he needed to be seen in the sensory room with all visual clutter and lights removed, focussing only on one object with a torch light shining on it. After a while, he started to see red and yellow, so sorting red and yellow objects was practiced. Later, he could see other objects in a room and eventually interpret photographs. As his trunk control and sitting balance improved, he no longer needed a buggy for postural support, could sit in an ordinary chair at a table and began participating more in tabletop activities.



Inclusive Play

Megail van Reenen is a young boy with a severe physical disability due to his cerebral palsy, but he loves to be included in activities. With the support of the team, the other children in the Sunflower Ward help him participate in colouring, playing with dough and joining activities in the inclusive play park. Inclusion is not only beneficial for children with disabilities but also for children without disabilities, as they learn to be helpful and accepting of those who are different. What a valuable lesson for everyone!



A glimpse of Zachary's recovery journey

One fateful day, Zachary's life changed forever. A young boy full of potential, he was severely brain-damaged in a hit-and-run accident. "I was just going about my day when I heard a big impact. I ran and saw my child lying in the road," said his mother. Rushed to the hospital, Zachary remained in a coma for 3 months. Once stable, doctors sent him to St Joseph's to rebuild his life.

"He couldn't swallow, move or do anything. I feel very privileged to have him at St Joseph's, because I don't know what would have happened to him otherwise. Since he's been here, things have changed for the better. It's a miracle," says his mother.

After 6 months, Zachary's progress was remarkable. He received one-on-one therapy from a dedicated team of specialists, including psychosocial therapy, dietetics and special needs schooling. His parents have been with him every step, supported by short-term accommodation at St Joseph's.



"It's remarkable how he has improved. Slowly but surely, we are getting our clever and loving Zachary back," said his father.

Our social work team empowers families to maintain the long-term health and wellness of their children. We believe no child should be left behind.

Zachary was admitted to St Joseph's on December 11, 2022, and successfully discharged on August 25, 2023.



Giving a Child a Second Chance at a Healthy Childhood

Thanks to your generosity, we can provide essential rehabilitative and restorative care for our young patients in a nurturing environment. Your support ensures that these children receive the best possible care as they navigate their health challenges.

Your kindness and commitment also inspire us to continue our mission with renewed dedication. Together, we are making a difference, one child at a time.

We are thrilled to announce that the opportunity for donor support stretches beyond South Africa. Donations made to St Joseph's now offer tax benefits in the Netherlands, the United Kingdom and the United States. The Chapel & York Family of Foundations was established to increase the flow of philanthropic funds to organisations worldwide. St Joseph's Intermediate Paediatric Care is a registered member of the Chapel & York Foundations in the United Kingdom, United States and The Netherlands. By partnering with Chapel & York Foundations, we ensure a seamless and secure donation process. For donors based in Germany, we've partnered with the Liedelt Stiftung Foundation to provide tax benefits. Donation details for South Africa and each of these countries can be found on the Donate page on our website or the QR scan code on this page.



Leaving a legacy gift is a powerful way to ensure that future generations of children continue to receive the high-quality care they need. Your lasting contribution will help us advance our mission, improve facilities and develop innovative treatments for our young patients.

We understand that planning for the future is a deeply personal decision. If you would like more information or wish to discuss how to include St Joseph's in your estate plans, please do not hesitate to contact Lesley Liddle, lesley@stjosephsipc.org.za. We are here to assist you every step of the way.

Thank you for choosing to support children who need your help the most.

LESLEY LIDDLE
HEAD OF BUSINESS DEVELOPMENT



Connecting with Purpose: Strategic Initiatives and New Partnerships

Supporting Our Mission

To bolster our messaging and initiatives, we developed a comprehensive suite of materials. These include a video documenting the journey of one of our courageous children, industry handouts for stakeholder open days, booklets for donor support as well as an engaging online presence.

Relationship Building

Building and strengthening relationships remain at the forefront of our department's efforts. We introduced a Coffee Morning event, enabling donors and stakeholders to meet our clinical and management teams as well as members of our board of directors. We believe our partners, stakeholders and donors should understand the significant impact their contribution makes in the young lives we care for. Accountability, transparency, and good governance are essential in instilling donor confidence.

Engagement Initiatives

We embarked on a series of events, including roadshows to referring hospitals and clinics and an Open Day hosted at St Joseph's for industry players. As our business model has evolved into specialised transitional intermediate care, it has become crucial to ensure our partners fully understand the scope of care we provide.

Welcoming New Donors

We are grateful to the new donors who have joined the St Joseph's support family. A warm welcome to Digicape, AGPSA, Strate Charity Shares for Children, DHL Global, the Truworths Chairman's Foundation and the Embassy of Japan in South Africa. Our budgetary requirements demand a steady, robust income stream to provide our patients with the comprehensive care they need. With the declining healthcare budget in South Africa, it is vital for St Joseph's to be a preferred beneficiary of companies, organisations, foundations, trusts, individuals and bequests.

Our Legacy and Mission

Established in 1935, we are pioneers in intermediate paediatric care and the largest facility of its kind in South Africa. Every ill child deserves the opportunity to recover, function optimally and thrive. We invite everyone to support the work done at St Joseph's, ensuring that the hopes and dreams of these children and their families remain alive.



COLLABORATIONS AND PARTNERSHIPS

A huge thanks to our partners who brought joy and fun to our young patients, these are some of the highlights. **THANK YOU** for opening your hearts and giving of your time.

We welcome the opportunity to afford our patients a glimpse of hope and encouragement. To make this possible, patients must be accompanied by our clinical staff to each of these events. Dietary requirements are also taken into consideration for all outings.

Dinner and Show on International Children's Day

Our young patients were treated to a sit-down roast dinner on International Children's Day sponsored by **Barons N1 City** and complimented by fast-paced entertainment by the talented Jazzart dancers. Our patients normally have dinner in their respective dining areas in the wards, but on this special occasion, they were all able to dine together.

I am Water

The overall well-being of our patients is integral to their journey of recovery. The team from **I Am Water Foundation** once again invited 10 St Joseph's children for an inclusive ocean experience. Children were kitted out in wetsuits for a fully immersive experience, and facilitators introduced them to the ocean with explanations about tides, sea creatures and more.

Showtime Management

Showtime Management generously gifted 20 guest tickets to St Joseph's for the enthralling **Monster Jam** truck show at the Cape Town Stadium in July 2023 as well as the **Disney 100 Outdoor Cinema Experience** at the V&A Waterfront in December 2023. *"We are so pleased that the children enjoyed Monster Jam. I will never forget the excitement and exuberance of the girls encouraging the Monster Jam trucks. Too wonderful to witness!!",* said Debra de Souza, Showtime Management Public Relations.

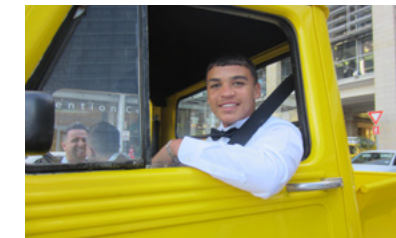
Manenberg High School

Grade 12 learners of **Manenberg High School** visited our teen wards on Mandela Day to spend time reading and playing with the teen patients. This resulted in a very special afternoon for both patients and the learners.

"I visited St Joseph's with my school as the RCL chairperson, but the experience wasn't just a moment of kindness on Nelson Mandela Day, it was a life time experience that had my heart attached to these kids. I always had an interest in becoming a social worker, but now i have a reason and an even greater passion. This was the best day, thank you for the experience. I will be back in the future as a social worker."

Reach for a Dream

Year-round dreams are realised for our young patients, all of which are made possible by Reach for a Dream. A highlight and one for the history books was an unforgettable **"Night at the Proms"** afforded to three of our Protea boys, Jordan, Lyle and Ashwin, accompanied by Child and Youth Care Worker, Monwabisi Ngeyake. A dream night at the proms was celebrated and enjoyed at the Peninsula Hotel in December 2023. Monwabisi said they were treated like royalty, and they made headlines too, with the paparazzi covering the event. Heidi Rowley, regional manager for the foundation, says the prom night was inspired by Lyle Waverley, 18, from Mitchells Plain, who succumbed to metastatic cancer a week before the event. Reach for a Dream hosted a prom night for youngsters who missed their matric dance owing to life-threatening illnesses. *"Lyle expressed his desire to have a suit for his matric dance and we thought about the other teens who don't get a chance to go to their matric proms due to their journey. We reached out to various sponsors including the hotel, and we were overwhelmed by the support we received from these sponsors,"* said Ms Rowley.



Children's Camp

During the July school holidays, the **Rainbow Dreams Trust** allowed some of our children to experience a 2-night camp in Glencairn.

RugbyTots

Our little ones had a thrilling time with the team from Rugbytots South Africa. The **Rugbytots** team introduced hand and eye coordination techniques, getting the kids into the spirit of rugby while being mindful of their frailty. This engaging experience was loads of fun and boosted their confidence. For that short time, they all felt like giant rugby stars, revelling in the excitement and joy of the game. A huge thanks to Steed William Richardson and his team!



OPERATIONS

Our operations team embarked on a series of facilities improvement projects, including:

- Generator Replacement: Our old generator struggled with heavy load shedding, and, on occasion, leaving us vulnerable without an alternative power supply.. To ensure a continuous energy supply, the board of directors approved a replacement. With a 12% contribution from **DHL Global**, we installed a quieter and safer model.
- Hydro Pool Renovation: The pool was relined, and a digitally controlled heat pump was installed, fully funded by the **Rolf-Stephan Nussbaum Foundation**.
- Chapel Roof: The four-story-high roof was repaired and repainted.
- Infrastructure: Tarred road surfaces were repaired and repainted, refreshing their appearance.
- Vacant Buildings: Underutilised spaces were converted into temperature-controlled storage for nappies and milk supplements.
- Planning: To further enhance the efficiency and effectiveness of our operations and to maintain the upkeep of buildings and grounds, we plan to appoint a dedicated facilities manager. This strategic move is designed to ensure that our facilities are maintained to the highest standards, providing a safe, comfortable and welcoming environment for our patients, staff and visitors.
- Parents Accommodation: We accommodated 210 parents and grandparents in our two residences at no cost to the families. Families use these facilities when their children are admitted, during their stay and closer to discharge. The residences are overseen by our housekeeping team.



CHERYL CAMPBELL
FINANCE, IT AND OPERATIONS MANAGER



INFORMATION TECHNOLOGY

Keeping abreast of technology is key to providing quality healthcare. St Joseph’s has moved most data systems to the Internet and SharePoint, and we gratefully received upgraded laptops through donations from **2U.com**, enhancing our hardware capabilities.

Key achievements include:

- Fibre Installation and SharePoint Migration: With the help of our service partner, we installed fibre and migrated to SharePoint.
- Microsoft 365 Capabilities: Due to budgetary constraints, we were able to purchase a very limited quantity of the Microsoft 365 and will be able to purchase more once the funds become available.
- Cloud-First Environment: Future software installations will operate in a cloud-first environment, eliminating the need for local server infrastructure investments.
- Plans: We are in the process of upgrading our telephone systems to the latest VoIP technology.

These advancements position us to continue evolving our IT infrastructure, bringing all our users along on this journey.



FY 2023/24 Financial Performance and Strategic Initiatives Report

Income and Expenditure

In FY2023/24, the South African economy continued to face significant pressures. Elevated inflation impacted our expenditure on food provisions, electricity and fuel, which, in turn, affected St Joseph’s overall costs. These increased expenses led to higher annual service level agreements from our providers, often in line with inflation.

The Western Cape Department of Health remains a valued partner, contributing R656 per bed per day, while the actual cost amounts to R792 per bed per day. This results in a funding gap of R135 per bed per day, which widens each year. To address this, we have strategically invested in onboarding a dedicated business development team focussed on narrowing this gap. We are deeply grateful to our new and regular donors who contributed R4,204,498 during the current financial year.

Despite economic challenges, St Joseph’s saw strong growth in activity. Our personnel costs have increased as we strive to provide the highest standard of care to our patients. This rise is also due to the shortage of skilled healthcare professionals in the country, necessitating higher expenditure to retain and recruit the right staff. Our people are our greatest asset in delivering exceptional care to our patients. We have managed to maintain our overheads and direct expenses at the same level as the previous financial year by generating short-term savings while building our donor base.

Sound investment strategies have generated R3,843,417 in interest, funding our growth plans and ensuring we did not report a deficit for the financial year ending 31 March 2024. Our surplus for the year is R575,665. We are also in a position to fund alternative power solutions, which will provide returns back into the reserves via the savings, which will be generated in lowering expenditure.

Governance

We have well-developed financial policies and procedures approved by the board. An Audit and Risk committee and a remuneration committee made up of members of the board and representatives of the management team provide oversight, ensuring the highest standards of control and integrity. External independent auditors provide an interim as well as a financial audit.

CHERYL CAMPBELL
FINANCE, IT AND OPERATIONS MANAGER



STATEMENT OF FINANCIAL POSITION FOR THE YEAR ENDED 31 MARCH 2024

Figures in Rand	2024	2023
Assets		
Non-current assets	45,809,386	45,337,865
Property, plant and equipment	972,380	1,276,537
Investments	44,837,006	44,061,328
Current assets		
	1,272,578	634,179
Total assets		
	47,081,964	45,972,044
Capital and liabilities		
Capital - retained income	44,083,478	43,507,810
Current liabilities	2,998,486	2,464,234
TOTAL CAPITAL AND LIABILITIES		
	47,081,964	45,972,044

STATEMENT OF COMPREHENSIVE INCOME

Figures in Rand	2024	2023
Operating income	40,336,128	38,263,680
Provincial government subsidy		
Operating expenses	(48,721,269)	(44,383,458)
Personnel	(37,070,628)	(32,936,434)
Depreciation	(379,756)	(201,984)
Other	(11,270,885)	(11,245,040)
Operating (deficit) surplus	(8,385,141)	(6,119,778)
Donated income	4,204,498	6,284,152
Donor income		
Other income	4,756,442	3,581,257
Investments	3,843,417	2,730,701
Miscellaneous	913,025	850,556
FINANCE CHARGES	(134)	0
NETT DEFICIT	(3,628,833)	(2,538,521)
Requiring funding from donors and organisational resources		
NETT SURPLUS	575,665	3,745,631

FUNDER CATEGORIES

		Estates and trusts R1 649 169
		Corporates R1 224 304
	Foundations R776 207	
	Individuals R461 379	
	Religious organisations R68 746	
	Others R24 693	



WE VALUE AND APPRECIATE OUR DONORS

CORE PARTNERS

Western Cape Government Department of Health and Wellness

R500 000+

Harry Crossley Foundation

R200 000+

The Embassy of Japan in South Africa

The WRJ Donough Estate

The Elsie and Allan Chamberlin Charitable Trust

SPAR Western Cape

Charity Shares for Children NPC

R100 000+

The Mary Templer Buissine Will Trust

Old Mutual Staff Volunteer Fund Trust

DHL Global Forwarding SA (Pty) Ltd

The Margaret Charlotte Davis Will Trust

The Truworths Chairman's Foundation

The P P M Gray Will Trust

The Joan St. Leger Charitable Trust

Ardagh Glass Packaging SA PTY

The Helga Blake Charitable Foundation

The Rita Maas-Phillips Educational Trust

R50 000+

The Linda Nagel Foundation

The Lombardi Charitable Trust

Grandslots Corporate Social Investment

The E R Tonnesen Will Trust

Pallottine Sisters

Prysa Trade Proprietary Limited trading as

Digicape

The Rolf-Stephan Nussbaum Foundation

The Edward Leonard Wiehahn Testamentary Trust

The Frederic Fish Trust

R20 000+

The Sir Harold Hood Charitable Trust

Mr. Gavin Duffy

The Clifford Harris Trust

Dr. Stephen Houghton Sylvester

Africamarine Shipping Agency

Chemcape (Pty) Ltd

The Florence Ethel Carter Trust

Anonymous

Mrs. Kayla Saal

Mrs. Deborah Bonner

Soroptimist International Cape of Good Hope

MAID Trust

R10 000+

The Otto and Mina Battenhausen Trust

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Mr. Peter and Jean Hughes

Countess Sylvia Labia

Mr. Edwin and Mrs. Eleanor Splinter

Carl and Emily Fuchs Foundation

The Iqraa Trust

Mr. Hugh Wimble

R5 000+

Ms. Fenna Vermeire

Mr. Leon and Mrs Enid Wasserman

Mr. Nicholas Bourne

Mr. Giles Scott

Ms. Salomi Steenkamp

Mr. Mario Wildenauer

Ms. Yvette Bristow

Barons N1 City

Connect-123

CTP Limited (The Caxton Group)

Mr. John Dammert

Ms. Susan Farrell

Mr. Roy Gordon

PEP, a division of Pepkor Trading Pty Ltd

Mrs. Caroline Van Zyl

IN-KIND DONATIONS

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Ackermans Store Claremont

Barons N1 City

Bee Inspired

Bidfood (Pty) Ltd

Cape Town Productions

City Improvement District Airport Industria (CID)

Cosmetix (Pty) Ltd

DSV: Global Transport and Logistics

Envirochem CC

Food Forward SA

Minus 40 (Pty) Ltd

Old Mutual Limited

Road Accident Fund

Shoprite Checkers (Pty) Ltd

Shoprite Parow Park

The Clay Cafe

The Walt Disney Company Africa

Tourvest Retail Services

Supertheme

Cabs Car Hire

Royal International

Southern Sun Hotel Waterfront

The Foschini Group Design Centre

Combined Private Investigations

SCHOOLS + UNIVERSITIES

Bellville Hoerskool

Internation Hotel School

Springfield Convent Junior School

University Of Florida Students

Astra School Care Workers

HEALTH

The Children's Hospital Trust

Tygerberg Hospital Kids Society

NON-PROFIT ORGANISATIONS

Cape Town Association For The Physically Disabled

St Lukes Hospice

Sisanda Fundaytion

CHURCHES

Nazareth House

St John Bosco Church

St Vincent De Paul Table View

Our Lady of The Holy Rosary

Christ Embassy Waterfront Church

St Vincent De Paul Society Pinelands

CLUBS AND GROUPS

B.N.I Exchange & West Coast Business Matters Network

Cape Town Clothing Guild

Santa Shoe Box Project Team

The Bishop Lavis Love Project

The Dynamic Disability Group

The Cape Hindu Cultural Society

Friends of Doctors Without Borders

We sincerely thank all our donors for their support, both monetary and in kind.



Our Dedicated Team and
young patients.

Because of you, we can give children a chance at a healthy childhood.



EVERY CHILD MATTERS

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